### ARIN Leadership Webinar

Leadership, Volunteerism, Your Chapter and Your Chapter

> Mary f. Sousa BSN, RN ARIN President 2015

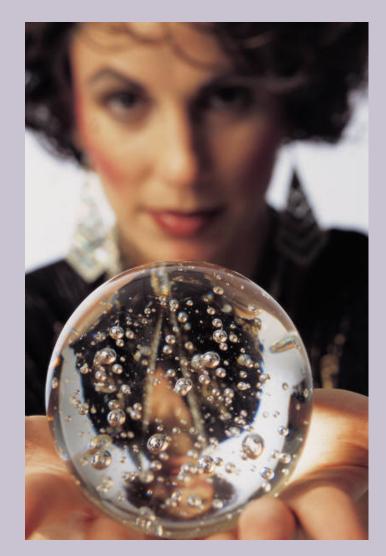


## Welcome

- Welcome, Welcome, Welcome
- Supporting ARIN Chapters through Leadership Development Series



#### The Vision





### Objectives

- The overall objective of this workshop is to provide consistent, effective leadership education for members of ARIN.
- Enhance leadership potential and develop ARIN members' skillsets to lead local and national initiatives.
- Opportunities to build strong relationships with ARIN leaders.



#### Webinar Overview

- Mary Sousa, BSN, RN/ARIN President 2015
  - Legal and Financial Responsibilities of Non-Profit Boards



#### Legal and Financial Responsibilities of Non-Profit Boards

Mary Sousa



# Non-Profit Corporation

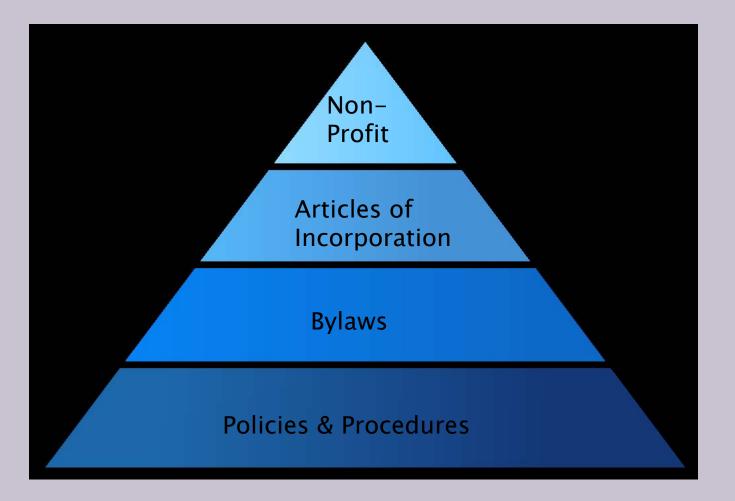
- Advantages:
  - Liability confined to organization
  - State incorporation law
  - Easier to function in business world
- Disadvantages:
  - State governs compliance
    - Rules of operation
    - Initial filing fee
    - Annual reports
    - Annual fee



## Non-Profit Corporation

- Articles of Incorporation
  - Purpose
  - Mission
  - Structure (bylaws)
  - Operational P&P
- Board Members







## Legal Contexts: Non-Profit

- Budget: \$0 to \$Billions
- Support: fees/contributions/grants/contracts
- Board of Directors
  - Elected / Appointed / Self-perpetuating
  - Varying number of members
  - Operate within laws of state
  - Legal and ethical conduct

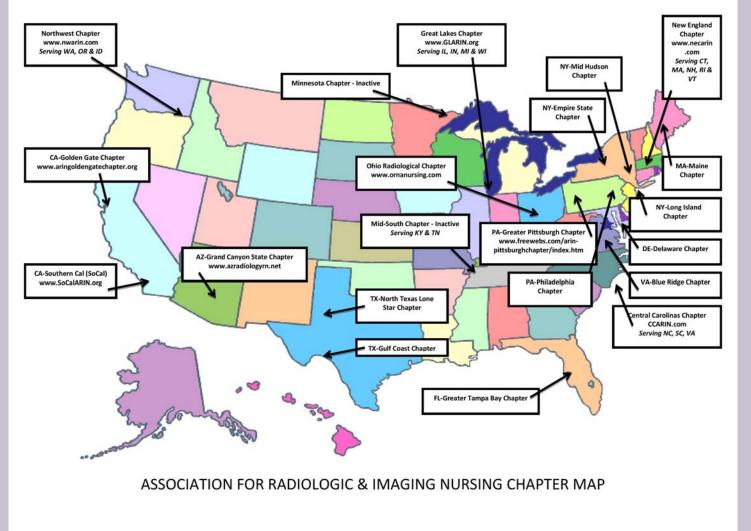


## Tax Exempt Status

- Non-profit
- Commitment to Mission over Profit
- IRS Code 501(c) tax-exempt
  - 501(c)3: Public Charity
  - 501(c)4: Social Welfare/Public Advocacy
  - 501(c)6: Professional / Trade
    - Promote interest of profession
    - Not Tax Deductible
    - Serves interests of members

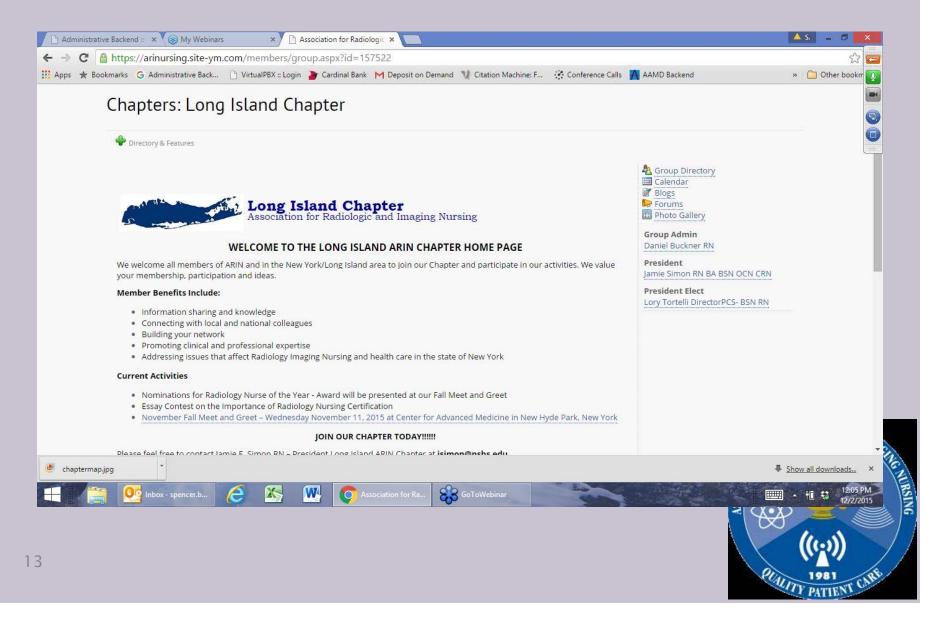


#### **ARIN Chapters**





### **ARIN Chapters**



## Fiduciary Duties (3D's)

- Duty to Care
- Duty to Loyalty
- Duty to Obedience



## Duty to Care

"Ordinary prudent person in like position would exercise similar circumstances"

- Common sense
- Informed judgment
- Competence





# Duty to Care

- Active participation
  - Be prepared
  - Evaluate reports / Financials / Committees
  - Examine credentials / performance
  - Comply with state & federal requirements
- Reasonable Inquiry
  - Request / receive info
  - Investigate
  - Independent judgment



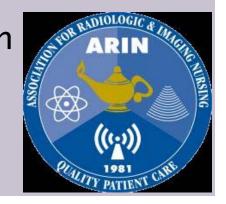
### Fiduciary Failure: Omission

- Problems develop
- Passive or inactive
- Just bad decisions
- Ignorance



## Duty to Loyalty

- Standard of faithfulness
- Promote public purpose
- Avoid Conflict of Interest\*
  - General
  - Need written policy
  - Loans: not to officer/directors
  - Corporate opportunity
    - Not divert business for personal gain



# **Conflict of Interest**

As a leader of the Association for Radiologic & Imaging Nursing (ARIN) I affirm that:

- I will act in the best interests of ARIN regarding my fiduciary responsibility to the Association.
- I will fully disclose any conflict of interest to the Board of Directors of ARIN.
- In the event of a conflict of interest, I will not discuss, vote, or otherwise be involved in consideration of the matter.
- I agree not to take advantage of any corporate opportunity available to ARIN of which I become aware as a result of my position with the Society.
- I agree to cooperate fully in the event of an investigation of a potential breach of this Policy.
- I am aware that this statement will be available to any member on request.





# Duty of Obedience

- Faithful to Mission
  - Governing documents (bylaws)
  - Proper notice for meeting
  - Regular meetings
  - Directors are properly appointed
  - Financial oversight
    - Budget
    - Quarterly review



"DIRECTORS' DUT TO ACT FOR PROPER PURPOSES"

# Duty of Obedience

- Comply with federal / state laws
  - Federal Law
    - Charitable corp. IRS tax exempt org
    - Not able to deduct contributions
- State Law
  - Annual financial reports 990
  - Gaming license: bingo raffle



#### **ARIN Code of Conduct**

Board members will have the opportunity for input into the decision making process, the opportunity to vote on issues, and the duty to make certain the governance process is fair and representative of the membership.

Board members will present a united front on issues once a vote is taken. The Board speaks with one voice.

Board members will bring issues to the Board and remain open minded throughout the discussion of the issues.

Board members will strive to establish and maintain dignified and honorable relationships with those with whom they serve (other Board members), individual members, staff members, and other stakeholders of the Association.

Board members will not make commitments on behalf of the As

Board members will not abuse their position of authority as leaders of the Association.



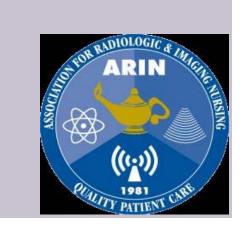
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## **Annual Reports**

- Form 990\*
  - Enables IRS to ensure organization meets requirements for tax-exempt status
  - Factual info
    - Board structure / practice
    - # voting members
    - Management responsibilities
    - Provide form to each member
  - Post form on website



	00	Short Form		OMB No. 1545-115	
Form 990-EZ		00-EZ Return of Organization Exempt From Income Tax Under section 601(c), 627, or 4947(pi(1) of the Internal Revenue Code (accept black kung benefit truit or private ioundation)		2012	
	demonst o	<ul> <li>Sponsoring organizations of donor advised hunds, organizations that operate one or more hospital i and certain controlling organizations as defined in section 512(b)(13) must file form 900 (see instruc-</li> </ul>	Sponsoring organizations of donor advised funds, organizations that operate one or more hospital facilities, and certain controlling organizations as defined in section 512(b)(13) must file Form 990 (see instructions). All other organizations with gross receipts less than \$200,000 and total assets less than \$500,000		
terr	al Ravo	nue Service The organization may have to use a copy of this return to satisfy state reporting requirement		Inspection	
F	or the	2012 calendar year, or tax year beginning , 2012, and ending		, 20	
a	hock if ap	pplicable: C Name of organization D Em	ployer k	dentification number	
	ddrass d				
Name ch		m	ophone	number	
5,	mended	City or town, state or country, and ZIP + 4 F Gr	oup Ex Imber	emption	
A	ccount			If the organization is	
	ebsit			ttach Schedule B	
Ta	x-exen	npt status (check only one) — 🗋 501 (c)(3) 🗌 501 (c) ( ) 🔺 (insert no.) 🗌 4947(a)(1) or 🗌 527 (Form	990, 99	90-EZ, or 990-PF).	
A	dd lines	nrtzation chooses to the a return, be sure to fie a complete return. 15, 65, and 74, to fine 9 to determine gross receipts. If gross receipts are \$200,000 or more, or if total assets (Part olumn (11) below) are \$200,000 or more, file Form 1900 instead of Form 1900-FZ Revenue, Exprenses, and Changes in Net Assets or Fund Balances (see the instr Revenue, Exprenses, and Changes in Net Assets or Fund Balances (see the instr	-	\$	
Pe	ILI	Check if the organization used Schedule O to respond to any question in this Part I	JCUON	is for Part I)	
-	1	Contributions, gifts, grants, and similar amounts received	11		
	2	Program service revenue including government fees and contracts	2		
	3	Membership dues and assessments	3		
	4	Investment income	4		
			4		
	58	Gross amount from sale of assets other than inventory 5a	-		
	b	Less: cost or other basis and sales expenses	-		
	6	Gain or (loss) from sale of assets other than inventory (Subtract line 5b from line 5a) Garning and fundraising events	5c		
an	a	Gross income from gaming (attach Schedule G if greater than \$15,000)			
Heven	b	Gross income from fundraising events (not including <u>s</u> of contributions from fundraising events reported on line 1) (attach Schedule G if the			
	c	sum of such gross income and contributions exceeds \$15,000) 6b Less: direct expenses from gaming and fundraising events 6c	-		
	d	Net income or (loss) from gaming and fundraising events	-		
	u	line 6c)	6d		
	7a				
	b	Less: cost of goods sold			
	6	Gross profit or (loss) from sales of inventory (Subtract line 7b from line 7a)	70	1	
	8	Other revenue (describe in Schedule 0).	8		
	9	Total revenue, Add lines 1, 2, 3, 4, 5c, 6d, 7c, and 8	9		
-	10	Grants and similar amounts paid (list in Schedule O)	10		
	11	Benefits paid to or for members	11		
1868	12	Salaries, other compensation, and employee benefits	12		
	13	Professional fees and other payments to independent contractors	13		
R	14	Occupancy, rent, utilities, and maintenance	14		
EXP	15	Printing, publications, postage, and shipping	15		
	16	Other expenses (describe in Schedule O)	16		
	17	Total expenses. Add lines 10 through 16	17		
_	18	Excess or (deficit) for the year (Subtract line 17 from line 9)	18		
	19	Net asets or fund balances at beginning of year (from line 27, column (A)) (must agree with			
8	-	end-of-year figure reported on prior year's return)	19	1	
		Other changes in net assets or fund balances (explain in Schedule O)	20		
	20				
LIGIT VI	20	Net assets or fund balances at end of year. Combine lines 18 through 20	21		



## **Chapter Charter Formation**

- Employer ID Number (EIN)
- Checking account
- File articles of incorporation / bylaws
- Member List / contact info
- Election of Officers
  - National ARIN membership
- Financial Plan / Budget



### **Annual Report Documents**

Form	Income	Description	Due date
IRS 990 N	↓ \$25,000	Postcard	May 15
IRS 990 EZ	↑ \$25,000		May 15
IRS 8822		Change of contact person and address	
Annual Chapter Report		Document election of officers; bylaws reviewed; chapter activity; membership list; financial information	January 31 to ARIN National Office





### Questions?

- Please feel free to contact me with questions or comments.
- I look forward to speaking with you.
- Mary.sousa@arinursing.org
- Arin Office: 866-486-2762



#### Reference

ARIN. (2005). *Organizational roles and responsibilities*. Penescola,FI:ARIN.

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